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Approved For Release 2004/07/08 : CIA-RDP80M00596A000200020010-2
The Director of Central Intelligence

Washington, D.C. 20505

Resource Management Staff

23 October 1978

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Conduct

MEMORANDUM FOR: [REDACTED]
Deputy to the DCI for Collection Tasking

FROM: [REDACTED]
Acting Director, Policy Guidance Office

SUBJECT: Input to the DCI's Annual Report

1. Preparation of the DCI's Annual Report for calendar year 1978, due to the President and the Congress by 25 January 1979, is now under way. The DCI has approved a concept for this year's Annual Report which is more selective than last year's, both because this seems more appropriate to a 1978 characterized by attention to key intelligence issues rather than the comprehensive report approach used for 1977 as a year of extensive community restructuring, and also to limit length for a busy reader to a manageable 30-40 pages (last year's ran 80 plus). The DCI has also approved an outline for this year's report (Attachment 1). Part I is designed to allow the DCI to highlight the particular characteristics and emphases of 1978 in intelligence; Part II is intended to air several issues of great importance to him, his key Executive users, and the Congress. The Annual Report will carry a high classification and receive extremely limited distribution.

2. We would appreciate some overview comments from you on your first full year of developing and operating the community collection tasking role, together with a report on the status of the NITC and formation of NITO teams, and on any developments in direction or emphasis resulting from assimilation of the three DCI collection committees.

3. Additionally, perspective from the collection tasking standpoint would be helpful on at least three Part II issues of special concern on which we have also asked for input from other intelligence community components: I&W, National/Tactical Interface matters, and trade-offs involved in planning the future mixture of technical collection sensors. You may also wish to comment on the collection-production NFIP balance--and whether the current balance seems roughly appropriate--aspect of the quality of analysis and policy support issue in Part II. Specifically:

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a. Which aspects of Intelligence and Warning have particularly engaged the attention of the Collection Tasking Staff during 1978? What collection aspects of I&W strike you as particularly needing attention? Do these involve additional capability or improved coordination of existing assets? What are the initial priorities of the new NITO for I&W?

b. With respect to National/Tactical Interface matters, is it your impression from the collection tasking perspective that we are learning to cope with these matters seriatim or at risk of losing ground to requirements of increasing stringency and systems of greatly increased cost and some technological uncertainty? Or both? Do the major issues seem to be ones of fiscal means and priorities, of tasking priorities, of institutional boundaries, of disagreement over the technical feasibility/cost-effectiveness of a task? In what proportions?

c. With respect to the many factors involved in trade-offs in planning the overall mixture of technical collection sensors for the mid-1980s and beyond, what major considerations does the collection tasking manager bring to these planning decisions? How is CTS approaching management of this overall task?

d. With respect to imagery mix aspects of this overall task, we would appreciate your [redacted] overview thoughts on at least the following aspects of the problem:

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-- brief description of major shortfalls of present mix of imagery systems below their optimum performance capabilities owing to reduced programs, implications for requirements at present and over next several years;

-- plans to minimize important coverage gaps in imagery mix in the transition period from now until the advent of new systems in the mid-1980s;

-- with respect to [redacted] status of major aspects of planning, including exploitation feasibility; identify major unresolved issues;

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e. With respect to COMINT/ELINT upgrade needs and appropriate packages, we would appreciate your (SIGINT Committee, etc.) overview

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perspective on at least the following aspects, but also any others you may feel appropriate for Annual Report consideration:

-- Can you make any preliminary comment on the trends surfacing in the ELINT Requirements Study? Completion target?

-- What specific next steps after consolidating requirements do you project in the process of planning an ELINT systems mix?

-- With respect to HF modernization, we would appreciate the benefit of recent issues definition work of the SIGINT Committee, and may wish to follow that up with further discussions.

25X1 4. [redacted] is responsible for producing this year's DCI Annual Report. Please identify a principal point of contact for her to work with. We shall need your overview comments by 6 November, in order to accomplish integrated drafting of the entire Annual Report in November, review in December, and DCI clearance and production in January.



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Attachments:

1. DCI Revised Outline - AR for 1978
2. DCI letter to NFIB principals requesting help on Annual Report



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- Copy 9 - RMS/PGO Chrono w/atts
- Copy 10 - RMS/PGO Subject (78 AR Production/Tasking File) w/atts
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DCI/RMS/PGO 23 October 1978

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6 October 1978

DCI REVISED OUTLINE - ANNUAL REPORT FOR 1978

I. 1978 in Intelligence

A. Execution of the L.O. and Other Organizational Questions

1. evolution of the PRC(I); work on user priorities
2. resources: experience in use of DCI's budget authority
3. production
 - a. NFAC's first full year
 - b. DIA
 - c. INR
 - d. DCI substantive committees (EIC, JAEIC, STIC, WSSIC)
4. collection
 - a. status of NITC
 - b. 3 DCI collection committees
5. other management
 - a. DDCI
 - b. NFIB: shifting membership/concerns
6. I&W

B. New or Altered Emphases in Analysis

1. strategic balance: new developments & experience in communicating them
2. proliferating support for arms limitation talks
3. emergence of China as an active world player
4. world petroleum supply

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5. substantive support for crises--e.g., Ogaden, Shaba II
(Afghanistan?)
- C. Intelligence and the Congress
 1. activities in support of both oversight committees
 2. activities in support of other committees
 3. charter legislation
- D. Legal and Propriety Issues
- E. Security and Counterintelligence Issues
 1. Espionage
 - a. Kampiles
 - b. "moles," etc.
 - c. counterintelligence initiatives
 2. Leaks
 - a. Authors
 - b. Others
 - c. Remedies?
 3. Other security measures; e.g., implementation of new industrial security measures
 4. New directions in foreign counterintelligence program
 1. role of new DCI CI coordinator
 2. PRC (CI)
- F. Covert Action - emphasis on mission and programs
- G. Intelligence and the public - new emphases

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H. Major Accomplishments 1978

- a.
- b.
- c.
- d.

II. KEY ISSUES (lead into with NFIP graphics).

The early 1980s budget bow wave and trade-off issues on technical sensors

[REDACTED]

issues, outcome,

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rationale;

COMINT/ELINT upgrade needs, appropriate packages

HF modernization

Quality of Analysis and Policy Support

including progress on improving interdisciplinary analysis

collection/production: an appropriate budget balance?

Community ADP

National/Tactical Interface Issues

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NATIONAL FOREIGN INTELLIGENCE BOARD

NFIB-6.1/10
2 October 1978

MEMORANDUM FOR THE NATIONAL FOREIGN INTELLIGENCE BOARD

SUBJECT: My Annual Report

I very much appreciated the help that you and your organizations provided a year ago in the preparation of my first report as DCI on the Intelligence Community to the President and the Congress. Preparation of this year's Annual Report is now underway, and I would be grateful if you and your organizations would assist with input and/or review as requested. The staff of my Deputy for Resource Management will be in touch with you shortly on specific needs.


STANSFIELD TURNER
Chairman

(29 September 1978)

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